

TÄLLBERG WORKSHOP IN AMSTERDAM, THE NETHERLANDS

To lead or not to lead?

*An exploration of leadership challenges
in the 21st century*

NOVEMBER 28–29, 2016

“Those who are always learning are those who can ride the waves of change and who see a changing world as full of opportunities rather than of damage. They are the ones most likely to be the survivors in a time of discontinuity. They are also the enthusiasts and the architects of new ways and forms and ideas.”

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To Lead or Not to Lead?

An exploration of leadership challenges in the 21st century

The Tällberg Foundation has a history of recognizing and engaging pathfinding leaders who are seeking to make a difference in an increasingly complicated global environment. We believe that the times demand leaders who rethink assumptions, imbue their work in a deep commitment to ethical action, leverage challenges into opportunities and nourish networks of engagement. Identifying, honoring and supporting such leaders—wherever they work—is a core commitment of the Foundation.

The workshop brings together leaders from a wide variety of cultures, countries, and disciplines. Among the participants are the Tallberg Global Leaders from 2015 and 2016, extraordinary women and men whose leadership accomplishments and continuing leadership potential have been recognized by an international jury convened by the Foundation.

The agenda for the Amsterdam meeting is designed to explore what works and what doesn't work for leaders who are trying not just to cope with the challenges of the times, but to affect positive social change. In that context, participants will engage in a decision making simulation focussed on migration and Europe. This exercise, which continues earlier Tallberg conversations, is intended as a kind of case study in how leaders might cope with seemingly

intractable problems as well as an effort to tease out new insights in a problem that has huge moral, human, political, security and economic dimensions.

Other workshop conversations will be built around the experiences of the Tallberg Global Leaders, who will share insights from their successes as well as their failures, as well as the work of other participants in fomenting change in the face of structural, political and other impediments. The goal is to explore new paths, identify new strategies, and establish new relationships for and among leaders at a time when the complexity, opportunities and choices facing all of us have never been greater.

The workshop, as well as the public celebration of leaders and leadership that will be convened on the evening of November 29, will be conducted as an open, honest, and respectful dialogue where all voices are encouraged to engage.

The venue for the workshop is De Balie, a civic theatre and café designed as a center for politics, culture and media at Leidseplein in Amsterdam. De Balie has gained international acclaim for its design of programs that include politics, art, society, media, and cinema. De Balie and the Tällberg Foundation share an ethos of relentless questioning, sharp analysis, respect for innovation and creativity, and a commitment to engaging with a broad range of perspectives.

About the Tällberg Foundation Global Leaders and Prize

Who are the Tällberg Foundation Global Leaders?

The Tällberg Foundation Global Leaders are women and men who demonstrate the kind of leadership demanded by the challenges of the 21st century: innovative, imaginative, flexible, systems-based, risk-taking and, above all, ethical. By honoring them, the Foundation not only seeks to nurture and extend their accomplishments, but also to encourage others to follow their examples.

Global Leaders are nominated through an open, online process. Anyone from any country from any discipline is eligible: politicians, statesmen, scientists, educators, social entrepreneurs, environmentalists, artists, religious and military figures, and others—literally anyone who meets the broad (and deliberately vague) criteria suggested above. The nomination process is open for two months, after which an international jury reviews the nominations and selects the people who, in their judgment, best exemplify the types of leaders needed today.

What is the Tällberg Foundation Global Leadership Prize?

The Global Leaders are also eligible for the Tällberg Foundation Global Leadership Prize, which carries a stipend of \$50,000. Last year the jury chose two

prize winners: Jamila Afghani and Martin von Hildebrand.

Why does the Foundation support the Global Leaders and the Prize?

We believe that many societies—and, indeed, the global system itself—are at or approaching inflection points. Institutions, paradigms, and societal norms are under enormous pressure to change, but old habits die hard even if they no longer are adequate to deal with new realities. That puts, or should put, enormous value on courageous leaders and leadership, and the Tällberg Foundation aspires to identify, reward and thereby promote leadership behaviors that have the potential to produce positive change in the face of significant resistance.

We want to identify and honor people who are acting—and leading—in principled ways that challenge paradigms that need to be challenged and who have the potential to inspire others to do the same, across national, cultural, or ideological borders.

Who can nominate?

The nomination process is open to all, except for Prize jurors. The nomination form can be found on the Tällberg Foundation website as well as through our social media channels. Nominators are asked to provide supporting documentation, as well as contact information to assure that sufficient information is available to the jurors.

The Tällberg Foundation Global Leaders



Jamila Afghani,
Global Leader 2015, is Founder and Program Director of the Noor Educational and Capacity Development Organization (NECDO) in Kabul, Afghanistan.



Eleni Antoniadou,
Global Leader 2016, is a multidisciplinary researcher in Regenerative Medicine, Artificial Organ Bioengineering and Space Medicine. She currently serves as the President of the European Health Parliament in London, England.



Antonella Battaglini,
Global Leader 2015, is Founder and CEO of the Renewables Grid Initiative (RGI) in Berlin, Germany.



Christiana Figueres,
Global Leader 2016, is the former Executive Secretary the United Nations Framework Convention on Climate Change (UNFCCC) in Bonn, Germany.



Jason Glaser,
Global Leader 2015, is Founder, President and CEO of La Isla Foundation in San Salvador, El Salvador and Chicago, Illinois.



Martín von Hildebrand,
Global Leader 2015, is Founder and General Director, Fundación Gaia Amazonas in Bogota, Colombia.



Sunitha Krishnan,
Global Leader 2016, is Co-Founder of Prajwala, an anti-trafficking organization; human rights activist; film producer in Hyderabad, India.



Thuli Madonsela,
Global Leader 2016, was the
Public Protector of South Africa
and Chairperson of the African
Ombudsman Research Centre in
Durban, South Africa.



Celina de Sola,
Global Leader 2016, is the Co-
Founder of Glasswing, a
community-based education and
public health initiative based in
El Salvador that works
throughout Central America.



Dr. M. S. Swaminathan,
Global Leader 2015, is Founder
and Chairman of the M.S.
Swaminathan Research
Foundation in Chennai, India.

The 2016 Tällberg Foundation Global Leaders and Prize Jury

Defne Ayas

Director, Witte de With Center for Contemporary Art, The Netherlands

Nora Bateson

President, International Bateson Institute;
Independent researcher, filmmaker, and educator;
Board Member, Tällberg Foundation

Tom Cummings

Founder, Leading Ventures; Senior Advisor, Global Alliance for Banking on Values; formerly Global Head, Learning and Organization Effectiveness, Unilever and ABN Amro Bank, among other corporate assignments; Board Member, Tällberg Foundation

Vishakha Desai

Special Advisor for Global Affairs to the President of Columbia University, Professor of Professional Practice at the School of International and Public Affairs.

Aiko Doden

Senior Commentator and Senior Producer, NHK World TV, Japan

Muni Figueres

Costa Rican diplomat and politician; former Ambassador to the U.S., Minister of Foreign Trade, and Special Trade Representative among other posts; educator and development specialist; Board Member, Tällberg Foundation.

Alan Stoga

Senior Advisor, Kissinger Associates; President, Zemi Communications; Chairman, Tällberg Foundation

Scott Miller

CEO, Core Strategy Group; Co-Founder of RealLeader.com; Co-developer of First Lady Michelle Obama's "Partnership for a Healthier America" initiative.

Jury secretary:**Maarten Koets**

Director Programs and Operations, Smart Freight Centre; Board Member, Tällberg Foundation. Formerly, acting Managing Director, World Press Photo.

Photos by Noah Thompson



Tom Cummings and Maarten Koets



Delma Ayas and Matti Figueroa



Vishakha Desai



Aiko Doden, Tom Cummings, Nora Bateman, Kiriyen Petras and Alan Stoga



Nora Bateman

PROGRAM

Monday, 28 November 2016

8.00 - 12.00 *Pre-workshop salons*
The Tällberg Global Leaders, from 2015 and 2016 will be meeting with an array of Netherlands-based public and private organizations to discuss leadership challenges. These sessions are part of the Foundation's outreach efforts.

13.30 Welcome

Alan Stoga and Tom Cummings, with Yoeri Albrecht

13.40 Session I

We don't need another hero (but we do need leaders!)

The Tällberg Foundation Global Leadership Prize jury met in August to select the 2016 Global Leaders. The jury will share issues, learning and questions that emerged from its dynamic conversations on leadership. The session will also briefly introduce the Tällberg Foundation Global Leaders 2015 and 2016. *Tom Cummings* will moderate.

14.00 Session II

Making choices and exploring opportunities

Homeland (2016), a short video

Blending realism and fiction, Halil Altindere's *Homeland* (2016), shot in Turkey and Germany, spotlights the experience of forced migration.



Case Study: Human Migration I

The dialogue will focus on the dynamics of mass migration from Africa and the Middle East into Europe. We will ask participants to explore various policy alternatives and use a software simulation tool to explore the complexity of choices and challenges facing leaders. The analytic tool will help us to simulate and consider the consequences and implications of our decisions. *Mark Abdollahian* and *Khalid Eid*, will facilitate the session.

16.15 Break and refreshments

17.00 - 18.30 Session III

Leadership for a Better World (open to the public)

This year's Global Leaders will share their stories in a public session hosted by De Balie. All five are women—selected from a nomination pool that was majority male. These extraordinary leaders will share their views on the qualities and competences essential to meeting the challenges of this century. What are the best practices for making a difference in a complex global environment? Are we moving toward a more collaborative, rather than competitive leadership style?

Discussants: *Eleni Antoniadou*, *Christiana Figueres*, *Sunitha Krishnan*, *Thuli Madonsela*, and *Celina de Sola*. Moderated by *Jeroen Smit* with *Defne Ayas*.

19.00 Dinner for participants at Vondelpark/3

PROGRAM

Tuesday, 29 November 2016

9.00 Session IV: Alternative Futures

Based on the landscape built in yesterday's simulation, in this interactive session, we'll look at what is likely to happen and get a fuller picture of the risks, constraints and opportunities facing leaders when dealing with the migration issue and other complex adaptive situations. How can decision processes be improved through analytics and situation room tools? Under what conditions can our experience and intuition help us to avoid bad decisions and perform brilliant recoveries?

Facilitated by *Mark Abdollahian*.

11.00 Coffee Break

11.15 Session V: Provocation – What about Trump?

What does the recent U.S. election tell us? Is there really deep anger, frustration and disenfranchisement among significant parts of the electorate—in the U.S. and elsewhere? Can Trump-like populism deliver and what are the consequences of failure? What about the people embedded in the status quo of globalization, multiculturalism, and diversity?

Alan Stoga will lead a conversation about the extraordinary shift in the political environment and its potential implications.

12.15 Session VI:

Are politicians part of the problem or the solution?

In many countries, elected politicians are held in low esteem and politics is thought to be inherently corrupt. Until this changes, it seems unlikely that many of the societal challenges confronting us will be resolved. *Aiko Doden* will interview *Eduardo Amadeo, Thuli Madonsela and Nikos Zydakis* for insights.

12.30 Lunch

13.30 Session VII: Influencing change and transformation – How do leaders lead?

Such a simple question has no easy answer, yet we will ask our panelists to share how they overcome obstacles to transformation, motivate grassroots support, deal with legacy structures, and overcome resistance. What new skills and tactics will work?

Discussants: *Martín von Hildebrand, Fabienne Haras* and *Curt Rhodes*. Moderated by: *Vishaka Desai and Nora Bateson*.

14.15 Session VIII: Emerging responses

Are there responses that can help us adapt and collaborate in positive ways? Societal, technological and scientific advancements are pulling us in new directions, creating new challenges to income distribution, populism, moral agency. Under what conditions are they reinforcing or mitigating? Will

science and technology enable us to resolve dilemmas in new ways? How will this influence our approaches to leadership: more collaboration or less? Sharing and collective leadership or the opposite? Can we see new patterns emerging?

Discussants: *Eleni Antoniadou, Jason Glaser, Antonella Battaglini and Michael Nichonchuck*
Moderated by: *Mark Mitton and Markus Graw*

15.30 Break

15.45 Session IX: Creating the future we want

The leadership of the Tällberg Foundation believes that society is living through a transformative era that will require new forms of and imaginative approaches to leadership. We will need more people who foster innovation and creativity, and possess the personal qualities of ethics, courage and imagination. A network of such leaders can be more powerful than individual leaders working in their own fields, so the Tallberg Foundation will continue to identify, honor and—above all—nurture leaders who are working for positive change. Does this make sense? How can we engage more people in this effort? How can we leverage our networks to support the work of leaders like those who have been honored by the Foundation? What can you offer?

Moderated by: *Alan Stoga and Stelios Vasilakis*

16.30 Break and preparation for the evening session

19.00 Dinner and celebration of the 2016 Global Leaders and the winners of the Tällberg Foundation Global Leadership Prize

Participants and invited guests will hear the 2016 Global Leaders share their experiences and future plans. The Tallberg Foundation Global Leadership Prizes for 2016 will be awarded. We will include a touch of tradition harking back to our roots as we award the annual Tällberg Fiddler Scholarship to *Klara Bond* and experience the sound and energy of one of the finest young fiddlers of the Tallberg region.

Performers

Merlijn Twaalfhoven (see his biography among the workshop participants) has brought together this diverse group of talented people who, under his direction, will perform during the workshop and celebration:

Marijn Korff de Gidts

Marijn Korff de Gidts obtained his master's degree at the Conservatorium van Amsterdam and continued his studies in New York, West Africa and India. In addition to his work as a Classical percussionist, he is active in the fields of contemporary music, world music, improvised music and electronic music. He worked with actors, directors and visual artists in productions by De Toneelschuur, Dox, de Luie Vrouw and Musiscoop. He played with orchestras and ensembles such as the Royal Concertgebouw Orchestra, the Radio Chamber Orchestra, and Percussion Group The Hague. He is a member of Twitching Eye Percussion Trio and the Soil Ensemble. Additionally he teaches at the Conservatorium van Amsterdam.



Marijn
Korff de Gidts



Ynske
Silva



Naomi
Sato



Merlijn
Twaalfhoven



Kobra Ensemble

Naomi Sato

Naomi Sato graduated from the saxophone class of Tokyo National University of Fine Arts and Music in 1998. She finished 2nd phase saxophone studying at the Conservatorium van Amsterdam in 2002. She studied improvisation and composition at Conservatorium van Amsterdam.

Naomi is the Semi Finalist of the 2nd International Adolphe Sax Concours in Dinant (1998), and the 3rd prize winner of Saxophonewettbeterb Gustav Bunke in Hannover (1999). She studied the saxophone with Nobuya Sugawa(Tokyo), Arno Bornkamp (Amsterdam) and Claude Delangle (Paris). She had played with Philharmonic Orchestra of Tokyo National University of Fine Arts and Music(Tokyo, Japan), Orcketre de l'Academie europeenne de musique with Pierre Boulez (Aix-en Provence, France), Ensemble Lucilin (Luxembourg), het Residentie Orkest(The Hague, Netherlands), het Ives Ensemble(Zaandam,Netherlands).

She studied the Sho with Ko Ishikawa at the Tokyo National University of Fine Arts and Music. She is collaborated with many composers and played with Teo Loevendie (composer, saxophone), Harry Starreveld(Flute), Merlijn Twaalfhoven(composer, viola), Olivier Slieden (saxophone), Laura Carmichael (Clarinet), Netherlands Vocaal Laboratorium, and Nieuw Ensemble(Amsterdam, Netherlands). She has given chamber music concerts in Japan, Netherlands, France, Germany, Denmark and Luxembourg with member of her chamber music

grope Duo X Project, improvisation trio Karooshi(Sax, Harp, Contra Bass), and Vlinder Vangers(sho + electronics). And she gave lecture concerts about eMusic scene in Amsterdam through Japanese traditional musicf in Conservatorium van Amsterdam(2000), North Eastern University(2005) and UM Dartmouth(2005).

Yinske Silva

Yinske Silva is a singer, improviser, vocal coach and workshop leader. She sings in the Genetic Choir (vocal improvisation), The Soul Keys (Southern Soul) and Um à Zero (Braziliaanse choro). Besides this, she's frequently asked for one-off projects in various musical styles (jazz, fado, bossa, soul, improvisation), line-ups (choirs, kora, DJs, bands) and events (performance art, parties, recordings). As a vocal coach, she helps singers and speakers to develop their own, natural voice and presentation style.Kobra Ensemble

The **Kobra Ensemble** is *Ingrid Doude van Troostwijk, Lea Klarenbeek, Lonneke Kegels, Sterre Konijn, Pitou Nicolaes and Saskia Voorbach*. They sing a mix of classical, folk and pop music. Besides this, they seek for the boundaries of music and theatre.

The singers got to know each other in the Nationaal Kinder- en Jeugdkoor (National Children and Youth Choir). They all have a classical background, but share a broad musical and academic curiosity. They've developed themselves individually and as a group in various musical genres and sciences, a

diversity which can be heard in Kobra's performances.

Kobra continuously searches for new audiences by performing on various stages, events and festivals, both expected as well as unexpected. The vocal group was a guest at Concertgebouw, Muziekgebouw aan 't IJ, at the television programs Podium Witteman en Vrije geluiden, various popfestivals, museums and in a swimming pool. They worked together with artists such as Iván Fischer, the Budapest Festival Orchestra and members of the Concertgebouw orchestra, but with visual artists, video artists, storytellers, instrumentalist, costume designers, directors and composers. In June 2016, Kobra was asked to perform at the Serenade! Washington D.C. Choral Festival in Washington D.C.

The Tällberg Foundation Fiddlers' Scholarship

Klara Bond is the 2016 recipient of the Tällberg Foundation Fiddler Scholarship for: “seeking with subtle musicality new forms of expression in traditional folk music, folk songs and other related genres.”

The winner of the scholarship is selected by the board of Dalarnas Spelmansförbund (Fiddlers' Association of Dalarna) which is chaired by Pontus Selderman. The purpose is to help promising young folk musicians finance a journey to the USA where he or she has the opportunity to interact with Swedish-American folk musicians.

Klara Bond was five years old when she started to play violin in a Suzuki-group in her hometown Leksand, Sweden. Then, just over a year later, she started studying at the music school in Leksand. The mix of friends, teachers and music made it fun and she still thinks of the people from the music school as her second family.

After this, she went to high school in Falun to study Swedish folk music. During her time in Falun, she performed and led musical groups. She also traveled with and played in different ensembles. Before she started at the Royal College of Music in Stockholm this year, she spent one year at Lunnevals College to study music.



“At the Royal College of Music, I have time to focus on my fiddle playing, to develop my creative side, and for the first time, I’m writing my own music,” says Klara.

Guest moderators

Yoeri Albrecht

Director of De Balie and Moderator of the Global Leaders 2016 discussion at the celebration

Yoeri Albrecht is a Dutch journalist and the director of De Balie, a national cultural debating center, think tank, and incubator based in the heart of Amsterdam. He is the non-executive director of the board of the media house Vereniging Veronica. Albrecht serves as the chairman of the editorial board of the human rights magazine Wordt Vervolgd, as well as a board member of numerous initiatives. He is also a commentator at Radio 1.

Jeroen Smit

Moderator of the session “Leadership for a Better World” (open to the public)

Jeroen Smit is an investigative journalist and author of the books "The drama Ahold" and "The Perfect Prey". He studied Business Administration in Groningen and started his career in consultancy. In 1990 he switched to journalism. He worked as an editor at Het Financieele Dagblad and as chief economist in the newspaper Algemeen Dagblad.

TALLBERG FOUNDATION
Global Leaders



Participants

Mark Abdollahian

Chief Executive Officer, ACERTAS and Professor,
Claremont Graduate University, USA
and Board member, Tällberg Foundation

Dr. Abdollahian is Chief Executive Officer at ACERTAS and Clinical Professor at the School of Politics and Economics, Claremont Graduate University. He focuses on designing and delivering advanced analytics for data driven decision-making. His global experience spans national policy, corporate strategy, economic development, finance, public-private partnerships, M&A and business process reengineering. He creates, architects and implements enterprise class data and strategy analytics used by the US Government, the World Bank and the United Nations as well as private sector companies worldwide. Dr. Abdollahian is author of dozens of articles and two books on data driven strategy across business, politics and economics, lectures to audiences worldwide and a board member for several private and nonprofit enterprises. In addition to Bachelors degrees from Case Western Reserve University, Dr. Abdollahian holds a M.A. in Foreign and Defense Policy and a Ph.D. in Political Economy and Mathematical Modeling from Claremont Graduate University.

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Jamila Afghani

Founder and Program Director of the Noor Educational and Capacity Development Organization (NECDO) in Kabul, Afghanistan and Tällberg Foundation Global Leader 2015

Jamila Afghani's enormously courageous efforts – rooted in knowledge, persistence and vision – aim to educate Imams in Afghanistan about women's rights in Islam as well as on peace, reconciliation and dispute resolution, with the goal of furthering positive social change. NECDO is a local Afghan women's NGO serving women, youth, and children and dedicated to educational activities, including establishing libraries.

jamila.necdo@gmail.com

Eduardo Amadeo

Representative at the Argentina Congress

Economist Member of the House- Congress- 3 times (current)

Secretary of Social Affairs, Presidency of Argentina (1994-1998)

Drug Czar, Argentina (1998-2000)

Deputy Chief of Cabinet, Presidency (2002)

Ambassador at the White House (2002-2003)

Chief of Cabinet Mercosur (2004-2005)

Chairman "Observatorio Social" (1998-current)

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Eleni Antoniadou

Multidisciplinary Researcher in Regenerative Medicine, Artificial Organ Bioengineering and Space Medicine, UK and Tällberg Foundation Global Leader 2016

Eleni focuses on the development of artificial organs from stem cells as an alternative therapeutic pathway for transplantations. She also serves as the President of the European Health Parliament in Brussels and is an advocate in raising awareness about illegal and immoral organ trafficking. In addition, Eleni participates in medical volunteering missions in affected areas from the illegal organ trading in Latin America to provide for the victims that don't have access to any medical rehabilitation treatments. Eleni holds a BSc in Computer Science and Biomedical Informatics from UTH, an MSc in Nanotechnology and Regenerative Medicine from UCL, an MSc in Bioengineering and Stem Cell research from UIUC and has graduated from the NASA Academy in space exploration. During her PhD studies in Regenerative Medicine and Artificial Organ Bioengineering, Eleni worked at the Mars Exploration Lab and the Astronaut Training Division of ESA on biomedical experimentation under microgravity and space radiation conditions. Finally, Eleni has co-founded the startup Transplants Without Donors that aims to translate regenerative medicine tools that facilitate the development of the artificial organ technology from the lab to the clinic.

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Defne Ayas

Director, Witte de With Center for Contemporary Art, The Netherlands

Defne Ayas (born 1976) is a curator, producer, and publisher in the field of contemporary visual art and its institutions. Ayas is currently the director of the Witte de With Center for Contemporary Art in Rotterdam, where she oversees an exhibition and publication program devoted to the question of crisis, be it aesthetic, geographic, economic, communal, ecological, and even spiritual, and how artists and art world can be active co-creators of politics, institutions and representations, if at all.

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Nora Bateson

Filmmaker, writer, educator, lecturer

President of the International Bateson Institute and Board member, Tällberg Foundation, Sweden/USA

Nora Bateson, is an award-winning filmmaker, writer and educator, as well as President of the International Bateson Institute based in Sweden. Her work asks the question “How we can improve our perception of the complexity we live within, so we may improve our interaction with the world?”. An international lecturer, researcher and writer, Nora wrote, directed and produced the award-winning documentary, *An Ecology of Mind*, a portrait of her father, Gregory Bateson.

Her work brings the fields of biology, cognition, art, anthropology, psychology, and information technology together into a study of the patterns in ecology of living systems.

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Antonella Battaglini

Founder and CEO of the Renewables Grid Initiative (RGI) in Berlin, Germany and Tällberg Foundation
Global Leader 2015

Antonella Battaglini is a scientist and a social entrepreneur, whose genius is to marry knowledge, technology and human power in politically practical ways, aimed at producing a sustainable electricity future for Europe. RGI aims to inspire as well as to help other regions to decarbonise their economies in practical, sustainable ways through increasing usage of renewable energy sources, thus combating climate change.

antonella@renewables-grid.eu

Tom Cummings

Strategic Leadership Advisor and Founder of Leading Ventures; Senior Advisor, Global Alliance for Banking on Values; Board Member, Tällberg Foundation, The Netherlands

Tom has served as global head of Learning and Organisation Effectiveness for Unilever and ABN Amro Bank and as project leader/adviser on planning and learning in companies such as Shell and Fortis.

Tom's work involves him as a designer and catalyst in hundreds of projects and retreats, working with people who wish to engage with complexity. Tom has also led the Tallberg Leader Program since 2006.

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Palle Dahlstedt

Composer, Improviser, Obel Professor in Art & Technology, Aalborg University; Associate Professor in Applied IT/Computer-Aided Creativity, University of Gothenburg and Board Member, Tällberg Foundation, Sweden

Palle Dahlstedt is a composer, improviser and researcher from Sweden. He is currently Obel Professor in Art & Technology at Aalborg University, Denmark, and Associate Professor in Computer-aided Creativity at the University of Gothenburg and Chalmers University of Technology. He is also lecturer in composition at the Academy of Music and Drama, University of Gothenburg, and an internationally recognized composer (e.g., Gaudeamus Prize 2001) and improviser (performing with musicians like AMM, Gino Robair, John Tilbury). His research has since 1999 been focused on creative applications of evolutionary computation to composition, improvisation and sound design, later zooming out to study aesthetic implications of such generative algorithms, and computational models of artistic creative process. In 2012, Dahlstedt was elected member of the Young Academy of Sweden, where he is currently chair of the cross-disciplinary group. palle@chalmers.se

Vishakha Desai

Senior Advisor for Global Affairs to the President of Columbia University and Senior Research Scholar at the School of International and Public Affairs, Columbia University and Senior Advisor for Global Programs to the Solomon R. Guggenheim Foundation, USA

Dr. Vishakha N. Desai is Senior Advisor for Global Affairs to the President of Columbia University and Senior Research Scholar at its School of International and Public Affairs. She also serves as Senior Advisor for Global Programs to the Solomon R. Guggenheim Foundation. From 2004 through 2012, Dr. Desai served as President and CEO of the Asia Society, a global organization dedicated to strengthening partnerships between Asia and the U.S.

In 2012, in recognition of Dr. Desai's leadership in the museum field, President Barack Obama appointed her to serve on the National Museum and Library Services Board. She is an Advisory Trustee of the Brookings Institution, and a Trustee of the Bertelsmann Foundation, AFS Intercultural Programs. She serves as a member of the Advisory Council of the Center for American Progress and the International Advisory Committee for the Auroville Foundation, India, as well as on the Corporate Board of Mahindra & Mahindra, one of India's largest global corporations.

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Aiko Doden

Senior Commentator, NHK World TV, Japan

Ms. Aiko Doden is NHK Senior Commentator on International Affairs, and Senior Producer for “NEWSROOM Tokyo” on NHK World TV. She has expertise in reporting on a wide range of global issues from hard security to human security. As commentator she covers SE Asia with a focus on Myanmar and Thailand, US Japan relations and Japan’s Foreign Policy. Ms Doden comments on developmental affairs with a focus on sustainable growth, gender equality and education. She has anchored key news program as “NHK News at 9 PM” “NHK World Network” and “NHK Asian Voices”. She was a correspondent in based in Thailand covering ASEAN countries extensively.

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Khaled Eid

Senior Engagement Analyst, Acertas, USA

Mr. Eid’s business experience spans public-private risk evaluation, business strategy risk mitigation – employing econometrics, game theory, financial and political analysis to systematically analyze complex client matters. Recently he has spent time providing political risk analysis and assisting in the development of early warning systems for government organizations. Previously, he served with the Venezuelan Ambassador to Jordan, focusing on trade and immigration issues as well as regional

coordination. Additionally, he was a regional campaign coordinator for national electoral candidates.

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Bo Ekman

Founder and Chairman Emeritus, Tällberg Foundation, Sweden

Bo was founder and chairman of the Tällberg Foundation 1980-2013. He was for many years a member of the management board of Volvo and later chief executive of the Sifo Management Group.

Bo is active today as advisor to boards of directors and top managers in business environment analysis, strategic development, innovation and change management. He writes on subjects of management and change and is a frequent participant in the public debate on business, social and cultural developments.

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Christiana Figueres

Former Executive Secretary of the United Nations Framework Convention on Climate Change (UNFCCC) in Bonn, Germany.

Throughout her tenure Ms. Figueres brought together national and sub national governments, corporations and activists, financial institutions and

communities of faith, think tanks and technology providers, NGOs and parliamentarians, to jointly deliver the unprecedented climate change agreement. Ms. Figueres spent six years constructing the necessary collaborations to deliver a global legally binding agreement after the failed Copenhagen conference of 2009. She has a long trajectory in the field of global climate change, having been a member of the Costa Rican negotiating team 1995- 2009, and having played a number of key roles in the governance of the UNFCCC before formally joining the secretariat.

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Jason Glaser

Founder, President and CEO of La Isla Foundation in San Salvador, El Salvador and Chicago, Illinois and Tällberg Foundation Global Leader 2015

Jason Glaser's work blends scientific research, advocacy, publicity, business innovation and community development to address the widespread consequences in Central America and elsewhere of chronic kidney disease of non-traditional causes (CKDnT). The Foundation is an international research and policy NGO working at the intersection of public health and human rights to address a fatal epidemic of CKDnT among sugarcane workers in Latin America.

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Markus Graw

Partner, The Corporate Theatre, UK

Markus Graw is a partner in The Corporate Theatre engaged in helping leaders to lead through inspiration involving their heart, mind and instinct. Markus has been a senior manager in two major international corporations, his approach has been guided by his curiosity in the unknown and an ambition to deliver results through inspiration and leadership rather than targets and processes.

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Fabienne Hara

Executive-in-residence, Geneva Center for Security Policy, Switzerland

Fabienne Hara currently is an Executive in Residence at GCSP and an adjunct professor at the Paris School of International Affairs (Sciences Po) and at the University of Paris I in the field of conflict management. She is a former Vice-President for Multilateral Affairs and Africa Director of the International Crisis Group. She also recently served as a special adviser to the French government on the Dakar International Forum on Peace and Security in Africa.

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Carla Houben

Coach and Mediator, MiNT coaching and mediations, The Netherlands

Coach and mediator, member of the board at the foundations Restorative Circles NL, United World College Maastricht and Fundatie van den Santheuvel, Sobbe (charity fund).

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Elfrieke van Galen

Partner, TheRockGroup, The Netherlands

Elfrieke has a background in law and broad managerial experience in the logistics and service industry. She held positions as Managing Director of KLM Cityhopper and CEO of KLM UK, and as Senior Vice President of Corporate Social Responsibility at KLM. Elfrieke currently holds a number of non-executive positions. She knows how to incorporate sustainability in every kind of organization; she inspires others and knows how to proceed in the most complex situations.

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Maral Khajeh

Legal Consultant, Shift Works, The Netherlands / Egypt Maral is an Iranian-Dutch lawyer specialized in Law and Politics of International Security.

She was a lecturer in European law and International law, doing research on International Law and Islam at the Vrije Universiteit in Amsterdam. As a social entrepreneur she has been involved in different grassroot initiatives, setting them up and participating in different projects in the field of Leadership, Youth and Religion. Currently Maral works at Erasmus Prize and as a consultant at Shift Works.

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Maarten Koets

Director, Programs and Operations, Smart Freight Centre and Board Member, Tällberg Foundation, The Netherlands

Maarten Koets (1971) is a curious and concerned optimist. As director of programs and operations at the Smart Freight Centre he is currently engaged in reducing GHG-emissions while at the same time striving to improve the efficiency of the global freight sector. Previously he was deputy director at the World Press Photo Foundation where he set-up the educational wing of the institute. Maarten is a Tallberg Foundation board member and secretary of the jury for its Global Leadership Award.

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Sunitha Krishnan

Co-Founder and Chief Functionary, Prajwala, India
and Tällberg Foundation Global Leader 2016

Prajwala is an anti-trafficking organization in Hyderabad, India. Ms Krishnan has been instrumental in evolving one of the most holistic rehabilitation programs for victims of sex trafficking. To date, through Prajwala's education programs over 8,400 children of women in prostitution have been prevented from being inducted into flesh trade, and more than 16,000 women and children have been rescued and rehabilitated from sexual slavery. In her efforts to bring in larger social transformation she has pioneered various path breaking campaigns such as #ShameTheRapistCampaign. Ms Krishnan has also been at the forefront in bringing in policy changes and legal reforms for the welfare of victims of sex trafficking and sex crimes.

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Christina Lambropoulou

Chief Financial Officer, Stavros Niarchos Foundation,
Greece

Christina Lambropoulou is the Stavros Niarchos Foundation CFO, responsible for the oversight of the all financial activities and reporting. She has been with the Foundation since 2009. Prior to joining, she was employed in the retail banking division of Citibank in Greece where she has served for 24 years in a number of capacities in the areas of Financial

Control, Marketing, Product Development, Sales and Distribution Management. She holds a BA degree in Applied Mathematics.

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Thuli Madonsela

Former Public Protector of South Africa and Chairperson of the African Ombudsman Research Centre in Durban, South Africa and Tällberg Foundation Global Leader 2016

Since Advocate Madonsela took office, the Public Protector as a constitutional institution has tackled tough questions on administrative law and justice, good governance and executive ethics. She is also one of the drafters of South Africa's post-apartheid Constitution. Thuli has spoken truth to power under extraordinary conditions where the powerful apparatus of the State as well as the governing party have attempted to undermine the rule of law. Advocate Madonsela's investigation into what is known as the Nkandla scandal won a groundbreaking victory in the Constitutional Court, which held the President accountable for paying back the taxpayer money he spent on upgrading his personal home.

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Mark Mitton

Magician - Mark Mitton, Inc., USA

Mark Mitton is a magician who is fascinated by using magic to better understand how we see the world. In addition to performing and producing events all over the world, Mark explores the theme of 'Misdirection' from an interdisciplinary standpoint and regularly presents on 'Perception' at universities and conferences. He was the apprentice to legendary sleight-of-hand master Slydini, and he has lectured with the late Nobel laureate Dr. Gerald Edelman of The Neurosciences Institute.

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Ieva Morica

Executive Director, Foundation for an Open society
DOTS, Riga, Latvia

Ieva joined the Foundation for an Open Society DOTS (www.fondsdots.lv) in 2002. In 2014 she became its executive director, leading DOTS to a new phase as an activist foundation fostering open society in Latvia. Since then, DOTS has developed and implemented the Conversation festival LAMPA to celebrate democratic culture and provide an open, engaging and joyful environment for vigorous, engaging conversations for everyone who cares about Latvia and the world.

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Michael Niconchuk
Beyond Conflict, Boston, USA

Mike is an Independent Consultant at the intersection of social cognitive neuroscience and conflict prevention, currently working with various clients to leverage social neuroscience research for counter-extremism, refugee integration, and social cohesion programs in the MENA region and Europe. Previously, Mike worked in Za-íatri Refugee Camp in Jordan, leading various projects for violence reduction and youth leadership. Mike holds degrees from Tufts University and University College London.

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Curt Rhodes
International Director, Questscope, Amman, Jordan

Curt Rhodes is Founder/International Director of Questscope, a non-profit NGO for youth mentorship, alternative education, juvenile justice, and humanitarian aid programs with marginalized and refugee communities in the Middle East since 1981. Curt emphasizes inclusiveness and participation as key to leadership with young Arab local leaders, remembering the importance of people as spiritual beings - knowable in relationships of trust that go beyond physical needs of food, shelter, clothing,

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Kees Rietveld

Advisor on fragile state policy, and the Arab and Persian speaking world.

Speaking 10 languages including Kurdish, Persian, Dari and Arabic, Kees Rietveld has worked since 1987 in Afghanistan 87 - 89, 95 - 98, 02 - 03, 06 - 07, 07-08, 10, Iraq 91, 93-95, 03 -04, 05, 13 - 14, Syria 08, Yemen 11, Jordan 08, Iran 90, 94, 03, Sudan 01, 06, Gaza 16 Somalia 91, 11. Dr Rietveld holds degrees in Medicine & International Law. He is a classical violinist and master on the classical Afghan rebab.

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Raul Rodriguez

AVP International Affairs, Tecnologico de Monterrey, Mexico and Chairman of the U.S.-Mexico Foundation in New York.

AVP for International Affairs at Monterrey Tech. Benson Chair and Distinguished Professor at UIW. Former CEO of the North American Development Bank and Executive Director at the Mexican Foreign Trade Bank. Chaired North American Center at Arizona State University. Spain's King Felipe VI Order of Civil Merit and Mexico's Ohtli awards. Graduate of Monterrey Tech and Harvard University, where he was recognized as Littauer Fellow.

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Elenia Saloutsi

Senior Public Affairs Officer, Stavros Niarchos
Foundation, Greece

Elenia Saloutsi holds a B.A in Political Science and Sociology from Royal Holloway and a joint Master's Degree in Global Media and Communication from the London School of Economics and the University of Southern California. Before joining the Stavros Niarchos Foundation as Senior Public Affairs Officer she had been employed, among others, in Washington DC as Communications Director at Democracy 21 and as Project Manager for Digital Democracy at the Center for Governmental Studies in Los Angeles.

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Thomas Steiner

Director, Corporate Identity & Communications,
Triodos Bank NV, The Netherlands

Thomas Steiner (1953) works since 1991 as communications manager at Triodos Bank. The last four years he is responsible for the international corporate communications. Before working at Triodos he was publisher and editor of a Dutch magazine. Thomas Steiner studied economics at the Free University in Amsterdam.

Celina de Sola

Co-Founder and VP of Programs at Glasswing International, El Salvador and Tällberg Foundation
Global Leader 2016

Glasswing International is a community-based education and public health initiative bringing together government, private sector, and civil society based in El Salvador that works throughout the region. She is dedicated to designing and implementing innovative, community-based education and public health initiatives that bring together government, private sector, and civil society, through joint action. By employing an open, engaging, and optimistic lens towards development, Celina's approach has catalyzed unlikely collaborations between government, business, and community groups, building a new culture of shared responsibility and fostering long-term sustainable change.

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Alan Stoga

President, Zemi Communications; Senior Adviser, Kissinger Associates; Chairman, Tällberg Foundation, USA

Alan Stoga, Chairman of the Tällberg Foundation, is a strategist and entrepreneur with extensive experience in communications and public relations, corporate consulting, digital media, geopolitics, international economics, banking and government. Currently, he is Senior Adviser at Kissinger

Associates, the international consulting firm chaired by Dr. Henry Kissinger, as well as president of Zemi Communications, L.L.C., a New York based firm providing communication counsel to clients based outside the United States. In addition, Mr. Stoga serves as Chairman of the board of the Tinker Foundation, and Vice Chairman of the board of the Americas Society. Mr. Stoga is a member of the Council on Foreign Relations, and has economics and international relations degrees from Michigan State and Yale University, respectively.

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Anna Timmerman

Director, Human Rights Watch, The Netherlands

Anna Timmerman is Netherlands Director at Human Rights Watch and founder of the Dutch office of the organization. Before joining Human Rights Watch she was the director of Humanity in Action Nederland. Anna is a historian by training and studied at the University of Amsterdam. After her studies she worked in tourism in Yemen, Jordan, Syria and Egypt.

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Merlijn Twaalfhoven

Composer, founder of A Sharing Academy, The Netherlands

Composer, initiator, entrepreneur. Connecting cultures, styles but first of all people. From Carnegie Hall to refugee camps and back. Currently working with Kronos Quartet, New York Philharmonic, Netherlands Chamber Choir. Worked in conflict areas, convinced of the binding and transformative power of music. UNESCO award (2011). Currently working on A Sharing Academy (NL) and Citizen Artist Incubator (EU), both communities of artists and creatives seeking to enlarge their impact in society.

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Jacko Van Der Stege

Global Business Development director at VC Automotive Group, The Netherlands

Working experience in general management positions in production companies, Both in construction and automotive industry. Fascinated with the potential and challenges of cooperation and partnerships. Passionate about Businesses as engines of change. Now facilitating a movement of Communities of Practice for "business as a force for good". Executive board member of Christ's Hope International an organisation working with Aids affected orphans and vulnerable children in 7 African countries.

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Stelios Vasilakis

Director of Programs & Strategic Initiatives, Stavros Niarchos Foundation, USA

Stelios Vasilakis is Director of Programs & Strategic Initiatives at the Stavros Niarchos Foundation. He holds a PhD in Classics and Modern Greek Studies from New York University. He has taught various undergraduate and graduate courses in classical literature, Byzantine culture and civilization, Modern Greek literature and Modern Greek language. In 1993, he received an Outstanding Teaching Award for Excellence in Teaching from New York University, College of Arts and Science.

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Martín von Hildebrand

Founder and General Director, Fundación Gaia Amazonas in Bogota, Colombia and Tällberg Foundation Global Leader 2015

Martín von Hildebrand has pioneered a new paradigm for Amazon conservation in Colombia, embracing indigenous peoples rights and traditional knowledge, and he seeks to create the world's largest eco-cultural, sustainable development corridor, spanning the Andes-Amazon-Atlantic. Fundación Gaia Amazonas works at the intersection of forest conservation, climate change and indigenous rights, building capacity for local indigenous governance and alliances for inter-institutional collaboration.

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Nikos Xydakis

Member of Greek Parliament, ex Minister of Culture,
ex Alternate Foreign Minister

Born 1958. Journalist, art critic. Head of the culture section and editor in chief in "Kathimerini" daily newspaper (1992-2014). MP candidate for the Coalition of the Left ticket (2000) and MEP candidate for Syriza Party (2014). On 25 January 2015 he was elected MP in the national elections and served in the first cabinet of Alexis Tsipras as Minister of Culture. On 20 September 2015 he was re-elected MP and served as Alternate Minister of Foreign Affairs till November, 5th, 2016.

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Practical information

Workshop & Celebration Venue

De Balie
Kleine-Gartmanplantsoen 10
1017 RR Amsterdam
+31 20 553 5151
www.debalie.nl

Hotel

Many participants have chosen to stay at the
Hampshire Hotel - Amsterdam American
Leidsekade 97, 1017 PN Amsterdam, Netherlands

Dinner restaurant on Monday, November 28

Vondelpark/3
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TÄLLBERG FOUNDATION

How on earth can we live together?

Mankind is confronted by profound changes—in the planet, in how societies organize and function, in increasingly worn out institutions, in the possibilities of science and technology, including the nature of life itself. The many decades of globally ubiquitous growth, human development and prosperity are fading, replaced by an era of stagnation, conflict and almost medieval conditions in some parts of the globe: slavery, disease, religious wars, etc. The sense of hopeful globalism that had characterized the turn of the century is giving way to resurgent, inward-looking nationalism. Borders—and minds—are closing.

The Tällberg Foundation exists to try to understand these changes, imagine their consequences and provoke action rooted in universal values to resist those trends.

More a platform and a facilitator than an organization, we are fundamentally borderless: we convene people from widely disparate backgrounds, perspectives, cultures and disciplines wherever that conversation can be most productive. The Tällberg Foundation aims to provoke people to think differently about the global issues that are shaping their present and their future.

Our method is informed, smart, unfettered and continuous conversation that drives intellectual and emotional understanding. Those conversations and that kind of learning demand context. Want to understand the great human migrations that are now underway? Then go to Lesbos or Amman or Ethiopia and engage with refugees, volunteers, officials and locals who are living the trauma of violent displacement. Want to understand the accelerating change in the climate? Then go to Greenland, the Amazon or the Sahel to witness the change and engage with the scientists who are working there.

This reverence for conversation *in situ*—as a prelude to action—is the operational definition of the Tällberg Foundation. Why? Because the only way to learn is to share knowledge. And action without knowledge is as dangerous as inaction.

The activities of the Foundation, which was founded and is still domiciled in Sweden, are defined and driven by its Board of Directors. Today we are focused on four inter-related challenges:

- Climate,
- Human migration,
- The impact of technological innovation,
- Leadership challenges in the 21st century.

Humanity can either work together under powerful leadership to harness the energy and harvest the knowledge needed to face these challenges or try to make due with outdated thinking and institutions.

We need leaders who are innovative, ethical, determined and willing to take great risks. The Tällberg Foundation aspires to provoke a global conversation about this new kind of leadership.

The Foundation is funded by private donors. Today, our lead sponsor is the Stavros Niarchos Foundation and we hope to add others. In addition, we expect to launch a membership initiative in the near future that will provide our friends around the world the opportunity to engage more regularly with us.

Tällberg Foundation leadership

Alan Stoga, Chairman

Mark Abdollahian

Palle Dahlstedt

Nora Bateson

Muni Figueres

Mats Björkman

Maarten Koets

Tom Cummings

James Wine

Bo Ekman, Chairman Emeritus

Sara Ersson, Project leader and operational support

Cecilia Nordström, Director of Operations

Contact us at info@tallbergfoundation.org
www.tallbergfoundation.org

The Foundation Sponsors

The Tällberg Foundation activities are made possible by the generous support of its sponsors:

The Lead Sponsor

The Tällberg Foundation Global Leadership Prize is made possible by the generous support of the Stavros Niarchos Foundation.

The Stavros Niarchos Foundation (www.SNF.org) is one of the world's leading private international philanthropic organizations, making grants in the areas of arts and culture, education, health and sports, and social welfare. The Foundation funds organizations and projects that are expected to achieve a broad, lasting and positive impact for society at large, and exhibit strong leadership and sound management. The Foundation also seeks actively to support projects that facilitate the formation of public-private partnerships as an effective means for serving public welfare.



Supporting Sponsor of the Workshop

Triodos Bank is one of the world's leading sustainable banks. Their mission is to make money work for positive social, environmental and cultural change.



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